



2021

Annual Report

**Afghan Family
Guidance Association
(AFGA)**

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Table of Contents

Acronyms	3
The Board of Directors	4
History, Mission, Vision, Core Values	6
Donors and Partners	8
Message from the Chairperson	10
Message from the CEO	11
Service Delivery Points	12
Highlights from 2021	15
UNFPA Project	17
JSF Project	19
Sprint Project	21
BMZ Project	23
JTF Project	25
Stream 3 Project	27
Nove Onlus Project	29
Core Fund Project	31
Organizational Development	32
Success Stories	33
Financial Statements	36

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Acronyms

AFGA

Afghan Family Guidance Association

ANC

Antenatal Care

ANDMA

Afghanistan National Disaster Management Authority

ANIM

Afghanistan National Institute of Music

BMZ

Federal Ministry for Economic Cooperation and Development

CEO

Chief Executive Officer

CHW

Community Health Worker

COM

Community Outreach Midwife

CSE

Comprehensive Sexuality Education

DFAT

Department of Foreign Affairs and Trade

eLMIS

Electronic Logistic Management Information System

ERP

Emergency Response Project

FHH

Family Health House

FP

Family Planning

FWC

Family Welfare Center

GBV

Gender-based Violence

HIV

Human Immunodeficiency Virus

IDP

Internally Displaced People

IPES

Integrated Package of Essential Services

IPPF

International Planned Parenthood Federation

JSF

Japan Supplementary Fund

JTF

Japan Trust Fund

M&E

Monitoring & Evaluation

MHC

Mobile Health Clinic

MHL

Midwifery Help Line

MISP

Minimum Initial Services Package

MNCH

Maternal, Newborn and Child Health

MoLSAMD

Ministry of Labor, Social Affairs, Martyrs, and Disabled

MoPH

Ministry of Public Health

MSIA

Marie Stopes International Afghanistan

NGO

Non-Governmental Organization

PNC

Postnatal Care

PPH

Postpartum Hemorrhage

PPHD

Provincial Public Health Directorate

RHCS

Reproductive Health Commodities Security

SDP

Service Delivery Point

SRH

Sexual and Reproductive Health

SRHR

Sexual and Reproductive Health and Rights

STI

Sexually Transmitted Infections

ToR

Terms of Reference

UNFPA

United Nations Population Fund

UNICEF

United Nations International Children's Emergency Fund

UTI

Urinary Tract Infections

The Board of Directors



Chairperson
Dr. Nasrin Oryakhil

Since 2004, Nasrin has been the Director of Malalai Maternity Hospital in Kabul. She is voluntarily serving the Afghan Family Guidance Association (AFGA) as the Chairperson of the Board.

A prominent leader in maternal health, Nasrin is a doctor of Gynecology and Obstetrics. In addition to providing emergency obstetric care to women, she established the first center for obstetric fistula repair in Afghanistan.

During 2015 - 2017, Nasrin served as the Minister of Labor, Social Affairs, Martyrs, and Disabled (MoLSAMD).

Nasrin has received the 2014 Secretary of State's International Women of Courage Award.

Since 2002, Professor Dr. Mohammad Maroof Sameh is voluntarily serving as the Vice Chairperson of AFGA.

Maroof pursued his undergraduate studies in medication at Kabul Medical University.

Maroof completed a specialization in Gynecology and Obstetrics at Malalai Maternity Hospital. He pursued his Ph.D. too in Gynecology and Obstetrics.

Maroof has worked as Chief of Gynecologists and Obstetrics in Kabul, Herat and Kandahar provinces.



Vice Chairperson
Dr. Maroof Sameh



Gov. Board Secretary
Dr. Hamidullah Matin

Dr. Hamidullah Matin is the Governing Board Secretary of AFGA. He pursued his undergraduate studies in medication at Kabul Medical University.

Matin got his specialization in Orthopedics Surgery and Traumatology from Wazir Akbar Khan Teaching Hospital.

Matin is pursuing his Master in Business Administration (MBA) at Dunya University in Kabul.

Matin works as an Immunization Specialist at the United Nations International Children's Emergency Fund (UNICEF).

Sama Sahari is a volunteer Board Member of AFGA.

During 2013 - 2021, Sama worked as a Grants Officer at the Afghanistan National Institute of Music (ANIM). Previously, she worked with the Independent Joint Anti-Corruption Monitoring and Evaluation Committee (MEC) as an Admin/Finance Officer.

She has a Bachelor of Business Administration (BBA) from Khana-e-Noor Institute of Higher Education.



Gov. Board Treasurer
Sama Sahari



Gov. Board Member
Dr. Yaqoob Muslih

Dr. Yaqoob Muslih works voluntarily as a Board Member of AFGA. Muslih pursued his undergraduate studies in medication at Balkh Medical University.

Muslih is the Country Director of Marie Stopes International Afghanistan (MSIA).

Previously Muslih has worked as the Deputy Country Director, Operations Manager, and Health Support and Research Team Leader at Performance Based Partnership Agreement.

Humaira Naziri is a volunteer Board Member of AFGA. Humaira is graduated from Naswan Khurasan High school. She pursued her undergraduate studies in Medication at Kabul Medical University. Previously, Humaira worked at Nasim Zahedi Private Hospital and many private schools.



Board Member Youth
Humaira Naziri



Board Member Youth
Fatima Najmyar

Fatima Najmyar is a volunteer Board Member of AFGA since 2019.

Fatima is graduated from Afghan Turk High School in 2014. She pursued her undergraduate studies in Medication at Kabul Medical University.

Fatima works as a M&E and Safety Officer at Afghanistan National Journalists Union (ANJU). Previously, she worked as a Public Awareness Manager at the Open Society Project.

Mohammad Maiwand Noori is a volunteer Board Member of AFGA since 2015.

Maiwand is graduated from Habibia High School in 2015. He pursued his undergraduate studies in Business Administration (BBA) and graduated in 2019.

Since 2019, Maiwand works as Vice President of the Afghan Youth Network (AYN) under AFGA.



Board Member Youth
Maiwand Noori

History, Mission, Vision, Core Values

History:

AFGA is one of the oldest non-governmental organizations in Afghanistan. AFGA was set up in 1968 to provide reproductive health counseling and contraceptives for families, especially women.

AFGA works alongside the Ministry of Public Health (MoPH) to deliver Sexual and Reproductive Health (SRH) counseling and services to the Afghan people. Additionally, AFGA initiates and implements activities empowering women and youth to learn more about and make decisions regarding their reproductive health.

AFGA is a member association of the International Planned Parenthood Federation

(IPPF). This gives AFGA the access to its core funding from the IPPF, as well as obtaining technical support and collaboration opportunities from the network of IPPF member associations in South Asia and beyond.

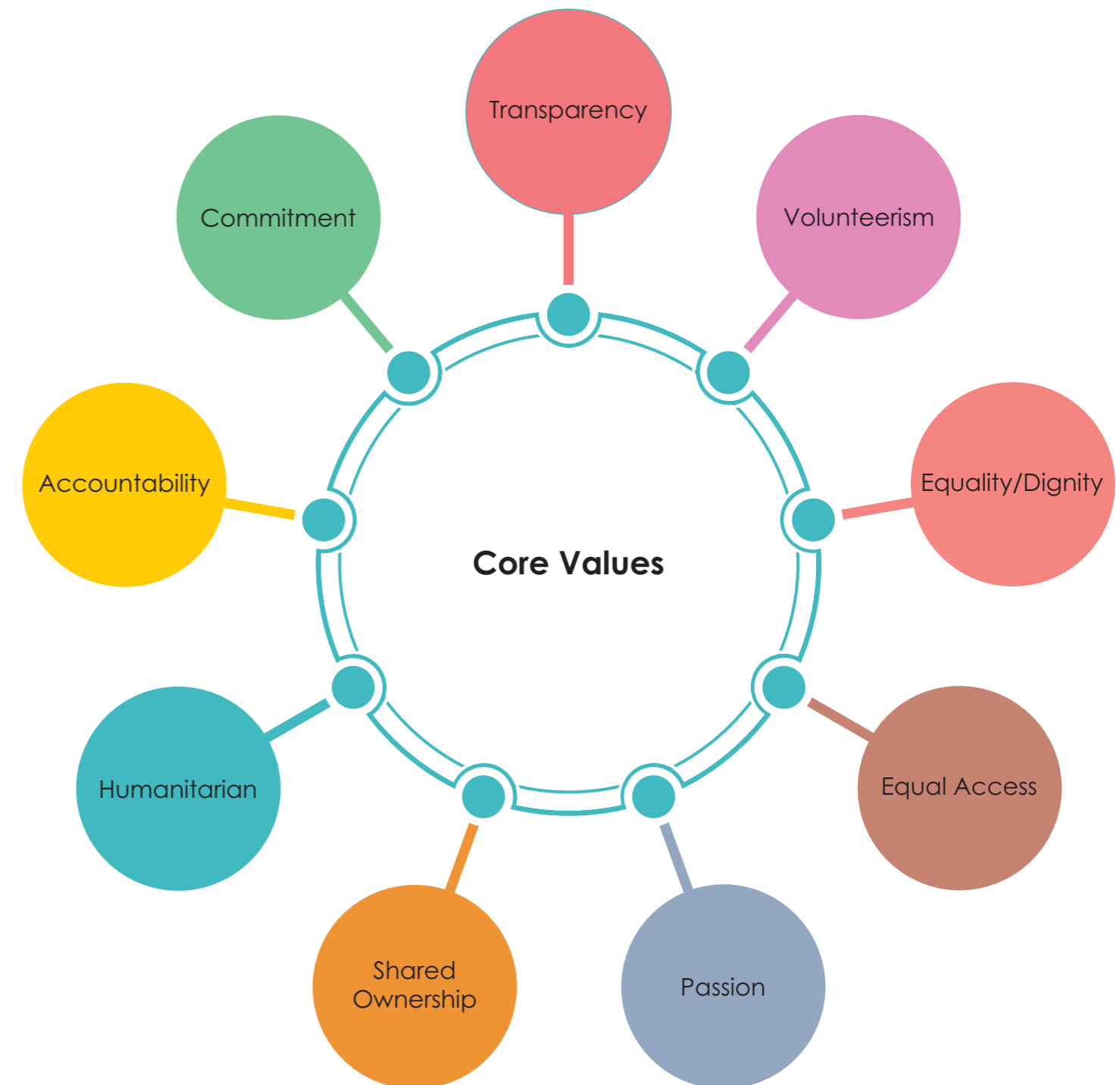
The organization's structure continues to be volunteer-based. Each year the General Assembly, consisting of volunteers from all walks of life and all ages, gets together and makes key decisions affecting the organization's direction. Every three years, a 9-person gender-balanced board is elected. Under the board's direction, the executive team comprising skilled healthcare and administrative staff runs the organization daily.

Mission

Strive to ensure stigma and discrimination-free reproductive health and rights for all people to provide quality health care services, education, and information.

Vision

An Afghanistan in which all people are empowered to exercise their rights to ensure wellbeing without discrimination.



Donors and Partners



The United Nations Population Fund (UNFPA) is the United Nation's SRH agency. Their mission is to deliver a world where every pregnancy is wanted, every childbirth is safe, and every young person's potential is fulfilled.

AFGA is a crucial partner of UNFPA at the country level. Through the UNFPA's financial support, AFGA has been implementing a number of projects/initiatives in reproductive health, family planning, humanitarian and youth.



IPPF is the core and primary source of AFGA's funding for its program implementation. AFGA is making joint advocacy efforts on SRH with other stakeholders to achieve policy and legislation change; meanwhile, AFGA is also doing community awareness-raising events to accomplish the Family Planning (FP) 2020 goals. AFGA will empower youth and women through various interventions, such as supporting networks for strengthening grass root voices on Sexual and Reproductive Health and Rights (SRHR).

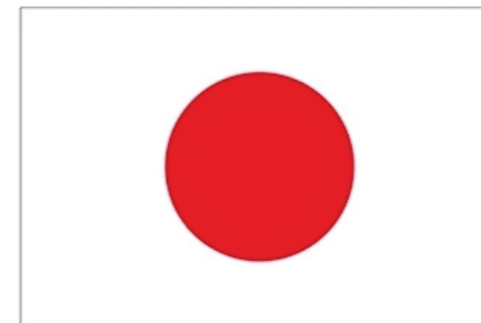
Through IPPF core funding, AFGA is delivering a quality Integrated Package of Essential Services (IPES) through nine static clinics, 60 Community Outreach Midwives (COMs), and two mobile clinics in six provinces of Afghanistan (Kabul, Kapisa, Balkh, Herat, Parwan, and Nangarhar). AFGA is also working to strengthen the organization's accountability by implementing a healthy and sound financial system and data management for decision-making through adopting the DHIS 2 system.



The Federal Ministry for Economic Cooperation and Development (BMZ) develops the guidelines and the fundamental concepts on which German development policy is based. German development policy is guided by the goal of improving living conditions for people in developing countries and emerging economies.

BMZ works to move the world forward in cooperation with the international community to shape a positive, global future; it devises long-term strategies for collaboration with the various players concerned.

AFGA has been providing the SRH services to mothers and girls in Afghanistan, through the support of BMZ.

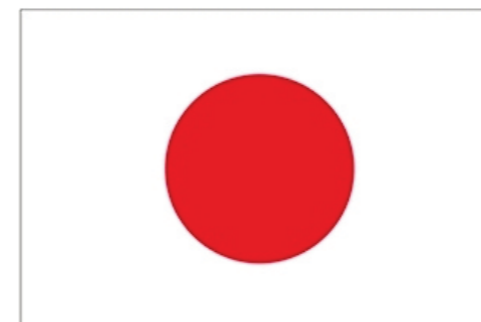


From the People of Japan

The IPPF Japan Trust Fund (JTF) represents a visionary partnership that began in 2000 between the Government of Japan and IPPF. Together, we invest in programs prioritizing health equity, gender equality, and human security.

JTF enables member associations worldwide to participate in a competitive bidding process and implement projects that have an essential and sustainable impact on the lives of under-served groups and crisis-affected populations.

Through the JTF financial support, AFGA has been implementing a number of initiatives in SRH services to vulnerable population.



From the People of Japan

The Japan Supplementary Fund (JSF) is a project that the Japan Government supports. It provides essential SRH services at the community level in 10 provinces of Afghanistan through competent COMs.

Through the JSF support, AFGA provided access to comprehensive IPES and Minimal Initial Services Package (MISP) increased with a specific focus on the prevention of Postpartum Hemorrhage (PPH), and screening and managing preeclampsia and eclampsia.



The SPRINT Initiative (SRH program in crisis and post-crisis situations) was designed to address the gaps in implementing the MISP for reproductive health, which is a set of priority activities to be implemented at the onset of an emergency.

The SPRINT initiative supports AFGA to reduce mortality, ill health, and disability by applying a set of clinical interventions provided using an agreed approach and set of guidelines to meet SRH needs in emergencies.

SPRINT Initiative is funded by the Department of Foreign Affairs and Trade (DFAT) under the Australian Government, and managed by the IPPF.

Message from the Chairperson

2021 was a challenging year for AFGA to operate. The country underwent a regime change in mid-August, due to which the NGOs, including AFGA, suffered. The service delivery was slow, with enormous challenges, including staff turnover and banking challenges.

AFGA underwent a management change where a new Chief Executive Officer (CEO), Program Manager, and Monitoring & Evaluation (M&E) Manager were recruited.

AFGA also experienced a considerable staff turnover during the year 2021. Many of the AFGA senior management team left the country.

The banking sector almost collapsed, and NGOs could only withdraw a small percentage of their fund from the bank for their operating expenses. This also made it difficult to work and keep the operation running.

Despite all the above mentioned challenges, AFGA could survive and deliver effectively. AFGA not only survived but also expanded in terms of geographical coverage, number of projects, and securing funds and services for the years 2021 and 2022.

I am proud of the AFGA Governing Board and Management team who bravely stood up and continued delivering services in this challenging environment. I am sure that AFGA will achieve more in the coming years.

Sincerely Yours,

Dr. Nasrin Oryakhil



Message from the CEO

AFGA went through a difficult time during the year 2021. Despite many challenges due to political turmoil in August 2021 and staff turnover, AFGA was able to operate and deliver. AFGA expanded its operations and established two regional offices in Balkh and Herat provinces. The regional offices helped AFGA to further expand its operations in Balkh and Herat provinces by establishing new service delivery points.

AFGA, for the first time, started the establishment of 60 Family Health Houses (FHHs) in four provinces; Herat, Balkh, Parwan, and Logar, through a project funded by BMZ. The project started in December 2021 and will complete in May 2022. SRH service delivery through the FHHs is a new experience for AFGA.

Organizational Development was one of the focus areas for AFGA in 2021 to enable AFGA for an expansion in 2022. Almost all the policies and manuals were reviewed and updated to respond to the existing challenges and future growth. Additionally, infrastructures such as office equipment, IT equipment, and many other assets were newly purchased. The financial system was strengthened, and more controls were introduced. Apart from this, a government reform process was initiated, which is planned to be completed in 2022.

I would like to sincerely thank the AFGA Governing Board for their guidance and support, AFGA donors for their generous financial and technical support, and the entire AFGA staff for their commitment and hard work to enable AFGA to successfully achieve the milestones.

This is the first Annual Report AFGA is publishing. Your feedback and comment will help us to do better in the future.

Sincerely Yours,

Najibullah Samim





1. Static Clinics (SCs)

AFGA static clinics are located in the national hospitals in Kabul and provincial hospitals in three regions. AFGA supports and implements SRH services through nine static clinics, five in Kabul (Malalai Maternity hospital, Rabia Balkhi hospital, Estiqlal hospital, Ahmad Shah Baba Mina hospital, and Kabul Central Polyclinic), one in Nangarhar, one in Balkh, one in Herat, and one in Parwan province.

AFGA static clinics provide their clients the IPES, including post-abortion, and services to Gender-based Violence (GBV) survivors through trained and qualified staff.

2. Community Outreach Midwives (COMs)

AFGA has a comprehensive network of outreach workers across the projects that deliver commodities and services to a vast population at their doorstep, thus improving access to information and services.

In 2021, AFGA provided outreach services through 250 COMs in 11 provinces of Afghanistan.

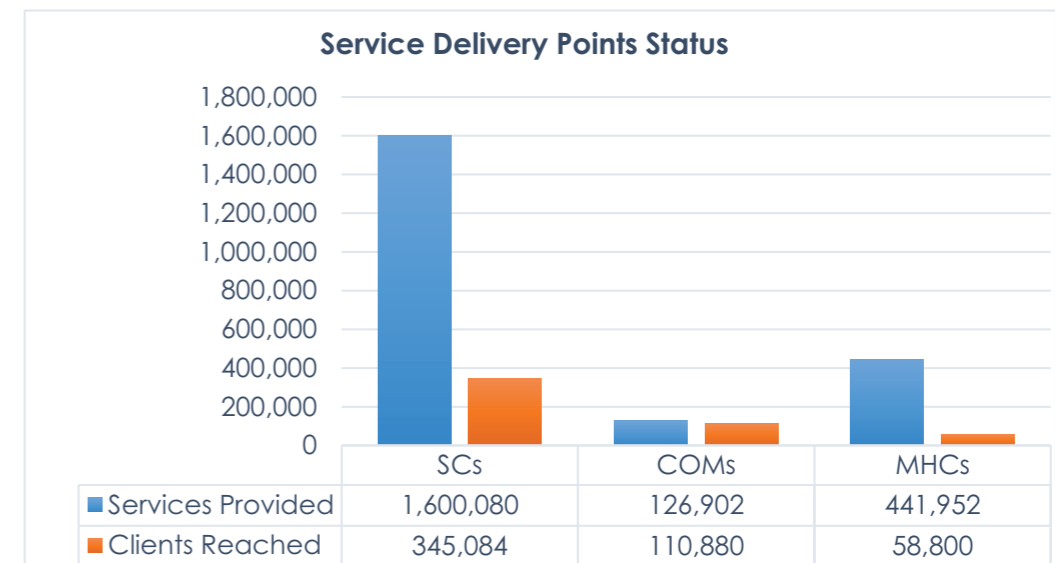
3. Mobile Health Clinics (MHCs)

AFGA provides SRH services to clients through two MHCs that are set up in two mobile vans. The vans are designed with three rooms (one for a gynecologist, one for a midwife, and one for a male doctor) and a bathroom.

Each clinic has five employees (a gynecologist, a male medical doctor, a midwife, a cleaner, and a driver).

The mobile clinics provide the necessary services to people with limited access to health and SRH services.

Service Delivery Points Status



Year in Review 2021



Highlights From 2021

- ▶ Through the SDPs (Static Clinics, COMs, and MHCs), AFGA provided 2,168,934 services to 513,964 clients in 13 provinces, including Kabul, Parwan, Kapisa, Logar, Bamyan, Khost, Nangarhar, Laghman, Badakhshan, Balkh, Samangan, Herat, and Paktika.
- ▶ AFGA, through the support of UNFPA, provided family planning and other related medical items to targeted health facilities all over the country. The supplies have been provided to 42 organizations and hospitals to help them provide quality and accessible FP services to more than 500,000 clients.
- ▶ Under the Japan Supplementary Fund Project, 150 COMs provided SRH services to vulnerable women and girls in the targeted provinces of Kabul, Nangarhar, Laghman, Kapisa, Parwan, Badakhshan, Samangan, Bamyan, Balkh, and Herat. Through the project, access to comprehensive IPES and MISP with a specific focus on the prevention of PPH and screening and management of preeclampsia and eclampsia has been improved.
- ▶ Through the support of the SPRINT-3 project, AFGA communicated with the Afghanistan National Disaster Management Authority (ANDMA) to add the MISP into ANDMA's emergency plan. ANDMA accepted the idea and will consider it for the next solar year.
- ▶ Under the BMZ Project, AFGA initiated the implementation of project activities in December 2021 in Kabul, Logar, Parwan, Balkh, and Herat provinces. In Kabul, health services are provided to the most vulnerable population groups of low-income and uninsured individuals and Internally Displaced People (IDPs) through three MHCs.
- ▶ Supported by the Japan Trust Fund, AFGA implemented a project in Kabul, Kapisa, Parwan, and Herat provinces to increase access to quality SRH-HIV integrated services to vulnerable, marginalized, and under-served populations, especially young women and girls. The project aimed to reduce the unmet SRH needs of the vulnerable people through a multi-pronged approach to enhancing access to quality integrated SRH services.
- ▶ Under the STREAM-3 Project, AFGA provided SRH services through 65 COMs in five provinces. 1,560 Clean Delivery Kits were supplied to the COMs during the project implementation, where the kits were distributed among the visibly pregnant women of the targeted areas under the coverage of midwives.



UNFPA Project

AFGA is a crucial implementer of UNFPA activities in Afghanistan. Based on the activities plan for 2021, AFGA distributed FP and other related medical items to 42 organizations and hospitals country-wise. The supplied commodities will help provide quality and accessible FP services to more than 500,000 clients. The distributed items included:

- IUD: 24,546 pcs.
- PoP: 157,519 cycles.
- Emergency Contraceptive: 17,417 packs of 2 tabs.
- Misoprostol: 10,000 pack of 4 tabs.
- Magnesium sulfite: 5,279 amps.

In addition, two FHH coordinators were assigned to have regular monitoring visits of the active and under-construction FHHs, midwifery schools, and FPCs in eastern and southern provinces.

Moreover, the monthly monitoring visits have been conducted in the targeted locations, where during the visits, the FHH employees and IPs personnel received on-the-job trainings.

The Midwifery Help Line (MHL) was operational 24/7 in Rabia Balkhi Maternity Hospital. Two gynecology specialists and two expert midwives have provided on-call consultation to health service providers personnel all over the country. 14,140 calls, including the complicated and COVID-19 cases, have been discussed. The on-call consultations were around the following topics:

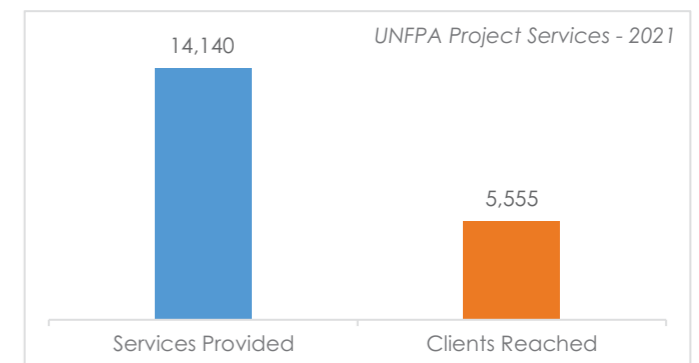
- Post-partum hemorrhage.
- Abnormal placenta placement types.
- Eclampsia and preeclampsia.
- Urinary Tract Infections (UTIs) and Sexually Transmitted Infections (STIs).
- Family planning.
- Premature rupture of membrane.
- Abortion and its complications.
- Vaginal fistulas.

Besides, a senior advisor for Reproductive Health Commodities Security (RHCS) was assigned to support the MoPH and other health service providers to improve the quality of FP supply chain management at the national level. Moreover, an eLMIS system was developed and used by the MoPH, AFGA, and MSI, where the Logistic Officers from various entities have been trained to use the eLMIS system in their routine jobs. Meanwhile, one eLMIS consultant was hired to support the smooth implementation of the system.

Furthermore, in coordination with UNFPA, IPs, and MoPH, AFGA distributed 156 various Emergency Reproductive Health (ERH) kits of categories one, two, and three in Kabul and three provinces of the eastern region, including Nangarhar, Laghman, and Kunar. Distribution of the kits enabled 22 health facilities to provide quality SRH services to more than 49,000 CBA women and girls, especially those affected by the emergency settings.

Moreover, 600 Community Health Workers (CHWs) received two days of Unijct (Sayana Press) training and FP counseling in Bamyan, Panjshir, Parwan, Daikundi, and Kabul provinces. The CHWs will improve the quality and access to unique family planning methods at the community level under their coverage.

And, 108 FP provider health workers were trained to expand the usage of long-acting contraceptives. Thus, the health workers can use/perform the LARC method in targeted provinces.





JSF Project

Japan Supplementary Fund (JSF) is a project that the Government of Japan supports, and it promotes essential SRH services at the community level in 10 provinces of Afghanistan. The services are provided by 150 COMs in Kabul, Nangarhar, Laghman, Kapisa, Parwan, Badakhshan, Samangan, Bamyan, Balkh, and Herat provinces.

Through this project, access to comprehensive IPES and MISP increased with a specific focus on the prevention of PPH, and screening and managing preeclampsia and eclampsia.

Besides, a pool of five gynecologist-obstetricians was established to carry on the technical support, supervision, and monitoring of community-led interventions being implemented in the specified provinces.

Moreover, an enabling environment was created to reduce cultural barriers with increased awareness and acceptance for SRH among influential actors of the society.

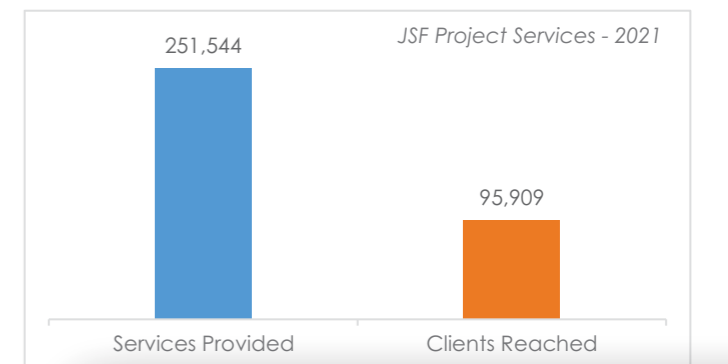
Meanwhile, the availability, accessibility, and quality of SRH services, including GBV, were improved in the target areas. This happened by training the COMs on IPPF's IPES and MISP with a particular focus on preeclampsia and PPH. Among the COMs, 15 supervisors were selected and trained on midwifery supervision of IPES and MISP, particularly on preeclampsia and PPH. The supervisors will act as master trainers to prepare the project COMs in the future.

Furthermore, a comprehensive baseline survey of 45,000 households was conducted in specified provinces to assess the status of crucial SRHR and Maternal and Child Health (MCH) indicators, including the MMR and its causes. In addition, 80,000 women and girls received comprehensive SRHR and IPES services.

Besides, 7,500 pregnant women received high-risk pregnancy screening, treatment, and referral services. JSF midwives helped at least 80% of women deliver in the comfort of their homes with preventive misoprostol to prevent PPH. On the other hand, comprehensive COVID-19 prevention, screening, and referral services were provided to more than 100,000 population living in 45,000 households in targeted provinces.

With the JSF support, an Android-based data capturing platform for household registers, eligible couple registers, contraceptive services, GBV screening, non-contraceptive gynecological services, ANC, PNC, and newborn services was developed and implemented.

Moreover, the project COMs were provided with a tablet and internet connection to enter the information on the services provided and report the realtime data through Care-mother application.





Sprint Project

Sprint - III

The SPRINT initiative provides one of the most critical aspects of humanitarian assistance (access to essential lifesaving SRH services), which is often forgotten when disaster and conflicts strike. SPRINT project builds the capacity of humanitarian workers to deliver essential lifesaving SRH services in crisis and post-crisis through providing MISP for reproductive health in emergencies. The goal of the MISP is to reduce mortality, ill-health, and disability by applying a set of clinical interventions provided using an agreed approach and set of guidelines to meet SRH needs in emergencies. SPRINT helps strengthen the enabling environment, improve national capacity and provide lifesaving services during the crisis.

Under the SPRINT-3 Project, AFGA communicated with the ANDMA to add the MISP into ANDMA's emergency plan. ANDMA accepted the idea and will consider it for the next solar year.

Sprint Emergency Response

The SPRINT Emergency Response Project aimed to provide SRH services during the COVID-19 pandemic to poor people in remote areas. The project was funded by DFAT under the Australian Government, and managed by the IPPF.

The pandemic caused a financial crisis and affected middle and low-income families due to lockdowns and unemployment.

AFGA implemented the project from March to August 2021, operating through 50 COMs in Kabul, Nangarhar, Balkh, and Herat provinces. Over 54,000 clients benefitted from the essential SRH services through the project. In addition, the project supported AFGA's static clinics with family planning commodities, including the FP long-term methods and pregnancy test strips.

The services provided by the COMs included the general FP counseling, HIV/AIDS counseling, STI/RTI counseling, breast and cervical counseling, GBV counseling, infertility and sub-fertility counseling, SRH counseling, relationship counseling, contraceptive services (referrals for

AFGA celebrated the World Humanitarian Day along with the Afghan Japan Hospital and MoPH. The event aimed to appreciate the relentless efforts of humanitarians and medical service providers in Afghanistan who have made the ultimate sacrifices in relieving the suffering of victims in need.

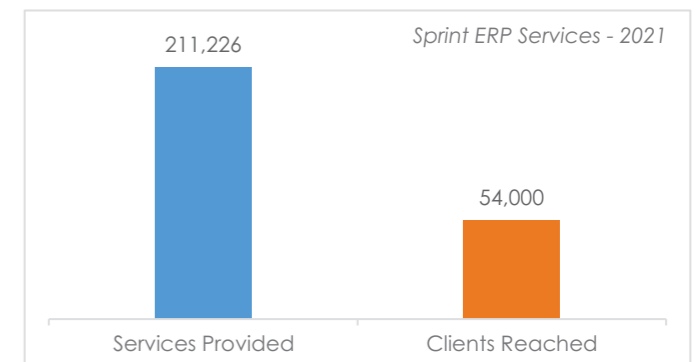
Moreover, due to a shortage of trainers for providing MISP revised package trainings, AFGA conducted a Training of Trainers (ToT) on the revised package of MISP for 16 participants from AFGA, Care Afghanistan, Save the Children, and MoPH. The training was helpful, and it increased the number of trainers.

In addition, by engaging in the national humanitarian systems, AFGA participated in nine RMNCAH meetings, 10 health cluster meetings, and 11 GBV sub-cluster monthly meetings in 2021.

long-acting methods), ANC, PNC, information on danger signs of pregnancy, and distribution of Clean Delivery Kits to visibly pregnant women.

The project COMs and the Static Clinics have been able to mostly over achieve their targets.

SPRINT Emergency Response Project delivered essential SRH services at the clinic and community level when COVID-19's third round infected most of the populations in Afghanistan.





BMZ Project

The BMZ project addresses the acute SRH needs of mothers and girls in Afghanistan. It is implemented in five provinces - Herat, Balkh, Logar, Parwan, and Kabul.

Under this project, 60 FHHs will be established in three districts of each mentioned four provinces; however, in Kabul, the project will have three MHCs.

It is a five months pilot project that started on December 1, 2021. AFGA will deliver a series of interventions designed to respond to the acute SRH needs of women and girls in vulnerable communities in the mentioned provinces through FHHs and MHCs.

The project goal is to save the lives of women and girls by timely provision of quality SRH services through a multi-pronged, community-led approach in four conflict-prone rural provinces of Afghanistan and in the capital through three MHCs.

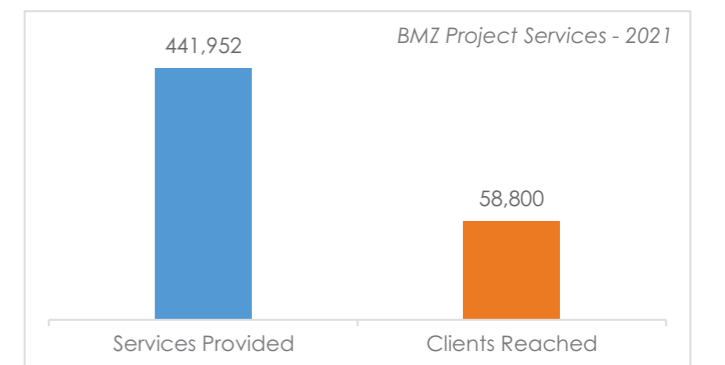
During the project life cycle, the following main activities will take place:

- Improved availability, accessibility, and quality of Maternal, Newborn and Child Health (MNCH) care.
- Increased human resource capacity in terms of numbers and competencies to deliver quality MNCH.

- Increased community knowledge, support, and action to demand quality reproductive services.

The project activities are going well and are implemented as per the project plan. Staff recruitment is going on, the project coordination unit and the provincial offices are established, and good coordination and communication are maintained with the Provincial Public Health Directorates (PPHDs) and MoPH.

Mapping villages and white areas for establishing FHHs are completed in all four provinces. In addition, the procurement process of goods, equipment, and medical/none medical supplies has been started.





JTF Project

In 2020, AFGA was awarded a two-year project to increase access to quality SRH-HIV integrated services to vulnerable, marginalized, and underserved populations, especially young women and girls in four provinces (Kabul, Kapisa, Parwan, and Herat). It aimed to reduce the unmet SRH needs of the vulnerable, especially poor, marginalized and underserved populations, through a multi-pronged approach of enhancing access to quality integrated SRH services.

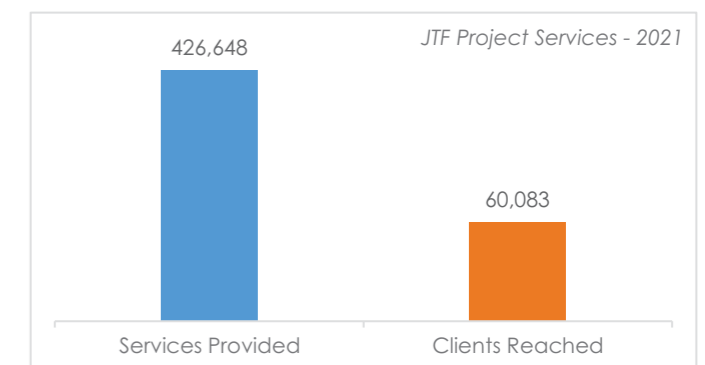
The overall objective of the project was to increase access of 94,500 vulnerable populations, especially young women and girls, to SRH services and information in the stated provinces to raise awareness on SRHR and engage with the community leaders to ensure a supportive environment for women and girl's access to SRH services.

AFGA provided the services through five COMs in Kapisa, one static clinic and five COMs in Parwan, and one MHC in Kabul.

During the project's initial implementation, the working environment was almost normal; however, with the Covid-19 pandemic and the political and regime change, the operation was slowed down, but AFGA was able to achieve the project targets.

To maintain and establish sustainable working relationships with previous and new PPHD officials, and other stakeholders, AFGA attended coordination meetings at the provincial level and provided information on the project activities, progress, and challenges. This has made AFGA's activities visible to PPHD and other stakeholders.

During the project's lifetime, 853,296 SRHR services were provided to 120,167 clients through 12 service delivery points in the target provinces. Additionally, information on SRHR was provided to 1,399,711 people, and all the required IEC/BCC material were distributed to the SDPs. Two of the AFGA's mobile health clinics were repaired and used during the project implementation, enabling AFGA to use them in future such interventions.





Stream 3 Project

Stream-III Emergency Response Project (ERP) is an IPPF humanitarian internal fund initiated and implemented after the recent political changes in Afghanistan. With this project, AFGA expanded the SRH services to Khost province, particularly in three remote districts of Bak, Alisher, and Sabari.

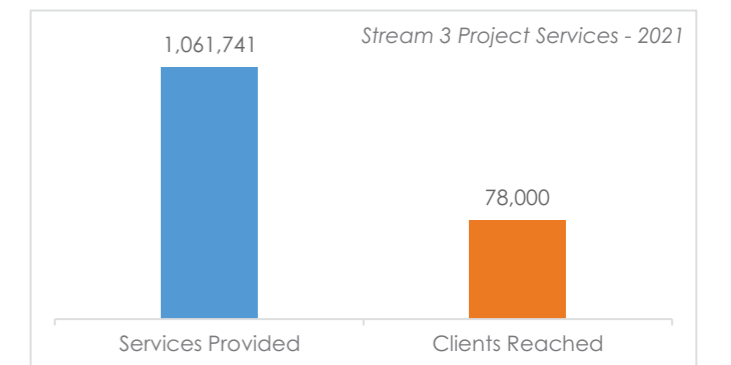
Stream-III project is for six months, started on October 15, 2021. Through this project, 78,000 beneficiaries in remote areas in five provinces - Kabul, Nangarhar, Khost, Balkh, and Herat will receive SRH services through 65 COMs.

COMs are providing counseling on GBV, Human Immunodeficiency Virus (HIV), STI, FP, Antenatal Care/Postnatal Care (ANC/PNC), Urology, Subfertility, and referral services to poor and marginalized people who might not be able to prioritize SRH services due to economic issues.

Under the Stream-III project, AFGA procured and supplied 1,560 Clean Delivery Kits to COMs for onward distribution among visibly pregnant women. The kits will be distributed among pregnant women in the third trimester.

The project will also support the women and girls in learning more about the SRH and making the right decisions accordingly.

During the project implementation, AFGA faced the issue of fund transfer, where AFGA could not procure some of the necessary commodities on time and thus could not achieve all the milestones in the project's initial phase. Therefore, before the project completion date, AFGA requested a no-cost extension from the IPPF-SARO, where the request was accepted and enabled AFGA to complete the procurement and thus achieve the project milestones.





Nove Onlus Project

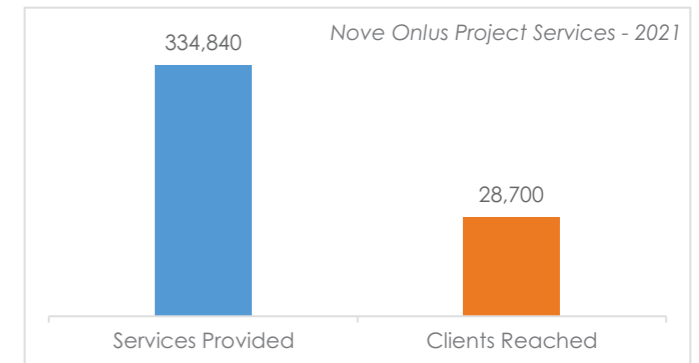
AFGA started expanding its health services outreach with the financial support of Nove Onlus, an Italian Non-profit organization in Kabul province. AFGA provides SRHR services to ethnic minorities, IDPs, and people with disabilities in six locations in Kabul province through the mobile health team.

On average, the mobile health team provides SRHR services to 2,000 women and girls through a gynecologist and a midwife in a month. The mobile van provided the mentioned services, designed for a clinic separated by four consultation rooms.

Through the partnership with Nove Onlus, AFGA expanded its outreach to provide health services (treatment for common diseases) and related medicines to 1,300 patients (men, women, and children) in six selected areas in a month. The mobile health team will provide health services to 3,300 clients every month. The monthly target for the Medical Doctors supported by Nove Onlus is 1,300 patients.

It is a one-year project that started on November 1, 2021. As of January 2022, a total of 3,976 clients benefited from the services under the Nove Onlus project.

Nove Onlus is an independent non-profit organization founded in 2012. It helps people to build a better future and is engaged with sustainable and generative socio-economic development, vocational training, access to employment, micro-entrepreneurship and basic education. Nove Onlus also works in humanitarian emergency contexts and it is focused on supporting women, children and disabled people.





Core Fund Project

2021 was a challenging year where Afghanistan witnessed political deterioration and regime change. Due to the regime change, the Core Fund project activities were postponed, and some planned activities, such as CSE training in schools for 3,000 students, remained incomplete. However, once the political situation was stable during the third quarter of the year, AFGA managed to continue implementing its planned activities in the country.

AFGA clinics continued their service provision through eight static clinics in Kabul, Nangarhar, Balkh, and Herat provinces, one mobile clinic, and 10 COMs.

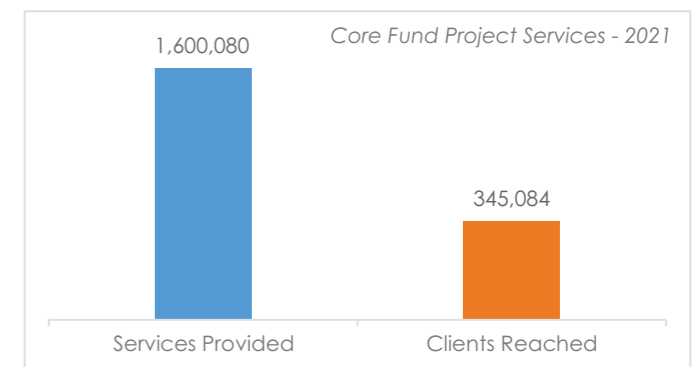
Besides, 400 male and female Peer Educators received CSE training. Moreover, eight Family Welfare Centers (FWCs) and 10 COMs continued providing quality Integrated SRH services in Kabul, Balkh, Herat, and Nangarhar provinces.

In addition, AFGA management team conducted coordination meetings with MoPH and other SRH stakeholders, and advocated for SRH services provision and improvement.

AFGA celebrated the Women, Youth, and World Humanitarian day, where the dedicated staff of Afghan Japan hospital who were involved in the first line to fight against COVID-19 were appreciated and given awards.

Also, AFGA supported 10 private hospitals with the provision of family planning commodities and technical support to the midwives to be able to provide quality FP services to their clients.

The core fund project supported AFGA's Administration, Logistics, Finance, and Management teams to operate smoothly and support its service provision points under challenging conditions.



Organizational Development

With the management change during the 3rd quarter of 2021, the new management conducted the AFGA capacity assessment to identify the required capacity improvements and prepare AFGA for expansion in the coming years. In line with this, the followings were achieved during the year 2021:

- The management structure was reviewed, and different departments/units were introduced through the realignment of functions and roles. Clarity of roles, responsibilities, and controls were introduced, and either new Terms of Reference (ToR) for these departments were developed or the existing ones were amended.
- Certain policies, manuals, and procedures were reviewed, identified, and changed.
- Office infrastructures and different office equipment were resourced to enable AFGA to respond to current and future expansion needs. A new stock was constructed to enhance the warehousing capacity of AFGA in emergency cases. Additionally, two new regional offices were established in Balkh and Herat provinces.
- Governance Reforms were initiated where AFGA bylaws was reviewed, and improvements were recommended. This was in line with the IPPF's overall commitment and initiative of governance reform in all its member associations.
- To digitalize the reporting and recording mechanism and to provide real-time data/reports, AFGA developed two applications and started using them in its service delivery points. Tablets were purchased, applications were installed, and delivered to the service delivery points.

In The Year Ahead, AFGA Will:

1. While continuing with the existing services and service delivery points, AFGA will expand its operations by establishing new regional/provincial offices and service delivery points.
2. Continue with the organizational development at all levels, including improvements in office infrastructures, new policies, procedures, and guidelines, and their practical implementation. This will also include systems development that enables AFGA to expand and grow.
3. Focus on the quality of its services, recording, and reporting systems.
4. Diversify its funding sources and identify new donors and partners. This will also include the extension and expansion of current partnerships.
5. Actively participate in the meetings, discussions, and forums on SRH at national and international levels to advance the SRH activities in Afghanistan.
6. Focus on its human resources development initiatives to ensure quality and effective service delivery at all levels.
7. Improve its communication and visibility through different publications and promotional material.

Success Stories

“Day or Night” - AFGA's Community Outreach Midwives are Dedicated to Serving Women in Need

Sajia*, 26, is married with four children. Her husband has lost his job in August 2021. The family recently became displaced, and Sajia said they were “sad and afraid”. When she was visited by AFGA Community Outreach Midwife, Sajia was pregnant, and she was advised on the services that were available to her free of charge, including pre-natal care, and was given information about a nearby hospital when it was time for her delivery. Sajia was worried about being away from her family. Marina, one of AFGA's COM who was trained as part of IPPF's humanitarian program, assured Sajia that she would be ready to support her as much as it takes, “no matter if it is day or night”.

Marina continues, “When she was about to give birth, she called me and asked me for help. I made sure to reach to her on time and take her to the hospital. I was making sure to ask the patient about her health. I knew she was worried that her close relatives were away from her at that moment. Yet, I made sure to support her morally that I am at her service, and she was frequently thanking me for standing by her side”.

Marina continued to stay in contact with Sajia through the birth of her baby and visited her at the hospital. Marina was trained through IPPF and AFGA's Stream-III humanitarian response that is providing SRH services in remote areas in five provinces of Afghanistan (Kabul, Nangarhar, Khost,

Balkh, and Herat). This project aims to provide SRH services after the political deterioration experienced in Afghanistan during 2021, which brought threats to sustainability of SRH service delivery due to the limitation of cash in the banking system. COMs provide HIV, STI, Family Planning, ANC, PNC, Urology, and subfertility counselling, and referral services for poor and marginalized people who might not be able to prioritize SRH health due to financial problems.

Note: The writer keeps anonymity and confidentiality in this success story by using pseudonyms for the client.*



Saving Lives - The Story of Aziza Rasa

Aziza Rasa, 25 years old, is a JSF project COM who provides lifesaving services to vulnerable women and girls in one of the most deprived suburbs of Kabul, the company area. Communities in this underdeveloped area of Kabul do not have easy access to health facilities. Lack of accessibility sometimes results in the loss of lives. The situation in the area is further aggravated as many of the IDPs moved to this area due to the recent political and security upheaval in the country.

Aziza Rasa provides SRH services to women and girls at risk of disease and infection in the mentioned area. She also looks after 55 pregnant mothers and provides pre and post-delivery medical services to them.

Since August 2021, Aziza has helped many women receive timely services at their doorsteps. Some of these women would have lost their lives if she could not reach them with urgent medical support.

“I am thankful to Aziza as she saved my life because I could not afford to go to the hospital”

Aziza referred Mariam to a private hospital as she was expected to get into labor soon. She had a complication during delivery. When the doctors visited her, Mariam was bleeding, and the nurse at the hospital administered medication and assured her that she would get better. Mariam was discharged after spending six hours in the

hospital; however, on the way home, the bleeding worsened. Mariam's health condition changed to critical, and she was not in the position to wait until she got back to the hospital. Her husband immediately called Aziza and informed her of the situation, and when she arrived, Mariam was bleeding profusely. Aziza immediately connected a serum with oxytocin and tried to remove the remaining pieces of the placenta. There were many blood clots, and Aziza's intervention helped save Mariam's life.

Aziza said, “I am thrilled that I could help Mariam and also relieved her family from tension.”



Financial Statements 2021



STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2021

	Notes	2021 USD	2020 USD
NON CURRENT ASSETS			
Property, plant and equipment	4	498,856	429,240
CURRENT ASSETS			
Inventory	5	15,080	-
Advances to employees		5,105	4,831
Current accounts	6	412,908	143,773
Cash and cash equivalents	7	68,837	104,297
		<u>501,929</u>	<u>252,901</u>
Total assets		<u>1,000,785</u>	<u>682,141</u>
FUNDS			
Fixed assets fund		376,202	429,240
Accumulated fund		373,157	107,361
		<u>749,359</u>	<u>536,601</u>
CURRENT LIABILITIES			
Current maturity of long term loan	8	-	20,000
Deffered grant	9	25,859	91,121
Accrued and other liabilities	10	225,567	34,419
		<u>251,426</u>	<u>145,540</u>
Total liabilities and funds		<u>1,000,785</u>	<u>682,141</u>

Finance Manager

Chief Executive Officer

**STATEMENT OF FINANCIAL ACTIVITIES
AS AT DECEMBER 31, 2021**

	Notes	2021 USD	2020 USD
INCOME			
Grants income	11	1,800,322	879,919
Other income	12	94,030	18,009
		<u>1,894,351</u>	<u>897,927</u>
PROJECT EXPENDITURES			
Outcome 1		13,971	10,014
Outcome 2		27,619	18,851
Outcome 3		1,399,781	677,549
Outcome 4		7,556	13,767
		<u>1,448,928</u>	<u>720,182</u>
OTHER DIRECT COSTS			
Administration and personal cost		141,759	135,705
Exchange loss/(gain)		37,136	(3,960)
Cost of fixed assets		-	15,097
		<u>178,895</u>	<u>146,842</u>
Surplus for the year		<u>266,528</u>	<u>30,904</u>
MOVEMENT IN FUND BALANCE			
Balance brought forward		107,361	76,456
Surplus for the year		266,528	30,904
Prior year adjustment for "Deferred grant to reserve"		(733)	-
Balance carried forward		<u>373,157</u>	<u>107,360</u>



Finance Manager



Chief Executive Officer

**STATEMENT OF CASH FLOWS
AS AT DECEMBER 31, 2021**

	Notes	2021 USD	2020 USD
CASH FLOWS FROM OPERATING ACTIVITIES			
Surplus for the year		266,528	30,904
<i>Adjustments for:</i>			
Depreciation	4	53,037	32,327
Prior year adjustment for "Deferred grant to reserve"			-
<i>Working capital changes:</i>			
Change in current account with SARO		(269,135)	(117,192)
Change in inventories		(15,080)	24,404
Change in advances to employees		(273)	458
Change in accrued and other liabilities		191,148	25,618
Change in deferred grant		(65,262)	(29,209)
		<u>(158,601)</u>	<u>(63,593)</u>
Net cash flow from operating activities		<u>160,963</u>	<u>(32,690)</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Fixed assets purchased	4	(122,654)	(15,097)
Net cash flow from investing activities		<u>(122,654)</u>	<u>(15,097)</u>
CASH FLOWS FROM FINANCING ACTIVITIES			
Repayment of long term loan	8	(20,000)	-
Difference from grant to reserves		(732)	-
Increase/(Decrease) in fixed assets funds	4	(53,038)	(17,231)
Net cash flow from financing activities		<u>(73,769)</u>	<u>(17,231)</u>
Net change in cash and cash equivalent		<u>(35,460)</u>	<u>(65,018)</u>
Cash and cash equivalent at the beginning of the year		104,297	169,315
Cash and cash equivalent at the end of the year		<u>68,837</u>	<u>104,297</u>



Finance Manager



Chief Executive Officer



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